## Oregon Health Policy Board
### Coordinated Care Organization Criteria Workgroup
### ROSTER

**Co-Chair**
Bruce Goldberg, M.D.
Director
Oregon Health Authority

**Co-Chair**
Mike Bonetto
Health Policy Advisor
Office of the Governor

**Oregon Health Policy Board Liaison**
Eric Parsons
Chair
Oregon Health Policy Board

**Oregon Health Policy Board Liaison**
Joe Robertson, M.D.
President
Oregon Health Sciences University

**Members**
Bruce Abel
LaneCare
Eugene

Thomas Aschenbrenner
Northwest Health Foundation
Portland

Tammy Baney
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Bend

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Rogue Valley Council of Governments
Central Point

Paulina Cockrum
Columbia Memorial Hospital
Gearhart

Terry Coplin
Lane Individual Practice Association
Eugene

Bob Dannenhoffer, M.D.
Douglas County Individual Practice Association
Roseburg

H. Ray Gibbons
Saint Alphonsus Medical Center
Baker City

Alison Goldwater
Regence BCBS
Lake Oswego

Angela Gonzalez
Salud Medical Center
Portland

Marilyn Hartzell
Oregon Center for Children and Youth with Special Health Needs
Portland

Sue Hennessy
Kaiser Permanente
West Linn

Sandra Hernandes
The Tree Institute
Portland

Betty Johnson
Mid-Valley Health Care Advocates
Corvallis
Kelley Kaiser
Samaritan Health Services
Corvallis

David Labby, M.D.
CareOregon
Portland

Lisa Ladendorff
Northeast Oregon Network
La Grande

Daniel Lopez-Cevallos
Western Oregon University
Corvallis

Diane Lovell
American Federation of State, County and Municipal Employees
Salem

Carmen Madrid
Center for Intercultural Organizing
Tualatin

Lynn McNamara
City County Insurance Services
Portland

Steve McNannay
Oregon Education Association
Salem

Mary Monnat
LifeWorks Northwest
Portland

Kelly Morgan
Mercy Medical Center
Roseburg

Melinda Muller, M.D.
Legacy Health
Portland

Eneida Nemecek
Oregon Health Sciences University
Portland

William Pierce, M.D.
Oregon Medical Association
Salem

Jim Russell
Mid-Valley Behavioral Care
Salem

Jill Sanders, N.D.
National College of Natural Medicine
Portland

Mike Shirtcliff, D.M.D.
Advantage Dental
Powell Butte

Loretta Smith
Multnomah County Commissioner
Portland

Barney Speight
ODS Health Plan
Vancouver

Dan Stevens
PacificSource Community Solutions
Bend

Bob Stewart
Gladstone Public Schools
Gladstone

Rita Sullivan
OnTrack, Inc.
Medford

Ginger Swan
Coos County Mental Health Department
Bandon
Kathryn Weit
Oregon Council on Developmental Disabilities
Eugene

Michael White
Providence Health Plans
Portland

Helen Ying
Barney and Worth, Inc.
Portland

Denise Yunker
Oregon University System Chancellor’s Office
Eugene

**Lead Staff**
Bob DiPrete
Medical Assistance Program
Oregon Health Authority
Oregon Health Policy Board
Coordinated Care Organization (CCO) Criteria for Qualification
Work Group Charter

Approved by OHPB on [date]

I. Authority

The Oregon Health Authority (OHA), under House Bill 3650, Section 13, is establishing a public process to inform the development of an Oregon Integrated and Coordinated Health Care Delivery System. This system will deliver integrated health care and services to Oregonians through a Coordinated Care Organization (CCO) model of care, beginning with Oregon Health Plan enrollees and with special attention to coordinating care and services for Medicare beneficiaries who are also on the Oregon Health Plan.

The goal is a health care system where Coordinated Care Organizations (CCOs) are accountable for care management and providing integrated and coordinated health care for each organization’s members. CCOs will be managed within fixed global budgets and will provide efficient, high quality, culturally competent care aimed at reducing medical cost inflation. Additionally, Oregon’s health care system will maintain regulatory controls necessary to ensure affordable, quality health care for all Oregonians, while supporting the development of regional and community accountability for health and health care equity.

As the policy-making and oversight body for OHA, the Oregon Health Policy Board (Board) establishes the Coordinated Care Organization (CCO) Criteria Work Group to provide input on statement of work and certification criteria that support delivery system innovation and transformation. The Work Group will be guided by House Bill 3650, the Board’s 2010 report Oregon’s Action Plan for Health, and by OHA’s Triple Aim:

- improving the lifelong health of all Oregonians;
- improving the quality, availability and reliability of care for all Oregonians, and;
- lowering or containing the cost of health care so that it is affordable for everyone.

This charter shall expire on December 31, 2011 or when the Board determines that the charter has been fulfilled, whichever is sooner.
II. Scope

The CCO Criteria workgroup is charged with providing input on draft design and implementation considerations to the Oregon Health Policy Board for

1. the CCO statement of work; and
2. the CCO certification criteria.

Topics to be covered include:

- Benefits covered
- Population(s) to be enrolled
- Organizational structure and capacity, including governance that reflects the public’s interest
- Access and availability across full spectrum of services, care (excluding long term care services) and health professionals and settings.
- Primary care and patient-centered primary care homes
- Alternative payment methodologies and shared savings approaches
- Patient engagement, care management, care coordination and transitions
- Improving health equity and reducing health disparities
- Utilization of health information technology and information exchange
- Quality improvement and performance reporting
- Financial management and risk management
- Dispute resolution process
- Patient rights and responsibilities

Criteria will be developed to assure CCO capacity to perform in the areas identified in the statement of work for the Oregon Health Plan and shall consider implications for including other populations including Public Employees Benefit Board, Oregon Educators Benefits Board and other public and private organizations.

OHA staff will provide workgroup members materials in advance of scheduled meetings in order to ensure adequate review time and meaningful input.

The Work Group will seek input from the Work Group on Medicare-Medicaid Integration of Care and Services on criteria relating to coordination of health care and long-term care services for dual eligibles and from the Outcomes, Quality and Efficiency Work Group on criteria related
to performance reporting. The group will not provide input on issues related to the establishment of global budgets.

The work group will not be asked to approve the final OHPB recommendations to the Legislature.

III. Timing/Schedule

The Workgroup will be complete in November, 2011.

IV. Staff Resources

Co-chairs: Mike Bonetto, Health Advisor to the Governor, and Bruce Goldberg, OHA Director
Staff: Bob DiPrete, OHA

V. Work Group Membership

CCO Criteria workgroup members are appointed by and will serve at the pleasure of the Governor.

(insert membership)
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Oregon Health Policy Board
Global Budget Methodology Workgroup

ROSTER

Co-Chair
Bruce Goldberg, M.D.
Director
Oregon Health Authority

Co-Chair
Mike Bonetto
Health Policy Advisor
Office of the Governor

Oregon Health Policy Board Liaison
Lillian Shirley
Director
Multnomah County Health Department

Oregon Health Policy Board Liaison
Nita Werner
President and Chief Financial Officer
Ornelas Enterprises Inc

Members
Dean Andretta
Mid-Valley Individual Practice Association
Salem

Pamela Bauer
InterHospital Physicians Association,
Portland

Jeston Black
Oregon Education Association
Portland

Kevin Campbell
Greater Oregon Behavioral Health, Inc.
The Dalles

Wee Yuen Chin
Willamette Dental
Portland

Aaron Crane
Salem Hospital
Salem

Peter Davidson
PacificSource
Eugene

Brent Eichman, MBA, CHFP
Douglas County Individual Practice
Association
Roseburg

Laura Etherton
OSPIRG
Portland

Tom Fronk
Director, Administrative Services
Benton County
Corvallis

Joanne Fuller
Chief Operating Officer
Multnomah County
Portland

Lawrence Furnstahl
Oregon Health Sciences University
Lake Oswego

Stanley Gilbert
Klamath Child and Family Treatment
Center
Klamath Falls
Gail Hedding  
Mid-Rogue Individual Practice Association

Craig Hostetler  
Oregon Primary Care Association  
Portland

Mary Clair Jorgensen  
St. Charles Health System, Inc.  
Bend

K. John McConnell, PhD  
Oregon Health Sciences University  
Portland

Janet Meyer  
Tuality Health Alliance  
Lake Oswego

Alberto Moreno  
Latino Health Coalition  
Portland

William Murray  
North Bend Medical Center  
Coos Bay

Adam Nemer  
Kaiser Permanente  
Portland

Stephen Petruzelli  
Consultant  
Tigard

Fritz Rankin  
CareOregon  
Portland

Lynne Saxton  
Youth Villages  
Clackamas

Cesareo Texidor  
Center for Women and the Family  
Pendleton

Art Towers  
Service Employees International Union  
Portland

Mark Webb  
Grant County Court  
Mount Vernon

Ron Williams  
Oregon Action  
Portland

**Lead Staff**  
Gretchen Morley  
Oregon Health Policy and Research  
Oregon Health Authority
I. Authority

The Oregon Health Authority (OHA), under House Bill 3650, Section 13, is establishing a public process to inform the development of an Oregon Integrated and Coordinated Health Care Delivery System. This system will deliver integrated health care and services to Oregonians through a Coordinated Care Organization (CCO) model of care, beginning with Oregon Health Plan enrollees and with special attention to coordinating care and services for Medicare beneficiaries who are also on the Oregon Health Plan.

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As the policy-making and oversight body for OHA, the Oregon Health Policy Board (Board) establishes the Global Budget Methodology Work Group to provide input on the development of methodology used to create global budgets beginning with Coordinated Care Organizations. The global budget methodology shall be scalable to additional populations including programs in the Oregon Health Authority. The Work Group will be guided by House Bill 3650, the Board’s 2010 report Oregon’s Action Plan for Health, and by OHA’s Triple Aim:

- improving the lifelong health of all Oregonians;
- improving the quality, availability and reliability of care for all Oregonians, and;
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This charter shall expire on December 31, 2011 or when the Board determines that the charter has been fulfilled, whichever is sooner.
II. Scope

The Global Budget Methodology workgroup is charged with providing input on draft design and implementation considerations for a global budget approach including:

1. Proposed methodology for calculation of a global budget that is applicable to different populations (i.e. Oregon Health Plan, PEBB, OEBB, etc.)
2. Proposed criteria for selecting programs, populations, and funding sources to be included in the Oregon Health Plan global budget and input for sequencing of additional components in subsequent years
3. Global budget risk adjustment or stratification options that could be included to address concerns regarding enrollment and other risk considerations that are applicable to different populations (i.e. Oregon Health Plan, PEBB, OEBB, etc.)
4. Analysis of approach for including Medicare funding stream for non-long term care costs of full dual eligibles.

OHA staff will provide work group members materials in advance of scheduled meetings in order to ensure adequate review time and meaningful input.

III. Timing/Schedule

The Global Budget Methodology Work Group will hold meeting which will begin in August 2011 and conclude in November 2011. The meeting sessions will serve as an opportunity for the work group to review and respond to proposals or alternatives that address the draft design and implementation considerations outlined in the Scope section above.

IV. Staff Resources

Co-chairs: Mike Bonetto, Health Advisor to the Governor, and Bruce Goldberg, OHA Director
Staff: Gretchen Morley, OHPR Acting Deputy Administrator, and Russell Voth, OHPR Policy Analyst
V. Work Group Membership

The Global Budget Methodology Work Group members are appointed by and will serve at the pleasure of the Governor. Please see following page(s) for a list of Work Group membership.

[insert membership]
| **Oregon Health Policy Board**  
| **Outcomes, Quality and Efficiency Metrics Workgroup**  
| **ROSTER**  

**Co-Chair**  
Tina Edlund  
Chief of Policy  
Oregon Health Authority  

**Co-Chair**  
Sean Kolmer  
Assistant Health Policy Advisor  
Office of the Governor  

**Oregon Health Policy Board Liaison**  
Carlos Crespo  
School of Community Health  
Portland State University  

**Oregon Health Policy Board Liaison**  
Chuck Hofmann, M.D.  
Valley Medical Clinic  

**Members**  
Vanetta Abdellatif  
Multnomah County Health Department  
Portland  

Cynthia Ackerman  
Mid-Rogue Individual Practice Association  
Grants Pass  

Heidi Allen  
Center for Outcomes Research and Evaluation  
Portland  

Maggie Bennington-Davis  
Cascadia Behavioral Healthcare  
Tualatin  

Seth Bernstein  
Accountable Behavioral Health Alliance  

Tanveer Bokhari, MBBS  
Portland InterHospital Physicians Association (IPA)  
Lake Oswego  

Scott Bond  
Oregon Cascade West Council of Governments  
Corvallis  

Robert Brown  
Oregon Health Action Campaign  
Portland  

Susan Chauvie  
Oregon Community Health Information Network  
Portland  

Mylia Christianson  
Oregon Health Care Quality Corporation  
Portland  

Jack Cioffi  
Legacy Health  
Portland  

Jesse Gamez  
FamilyCare Health Plans  
Portland  

Mark Gibson  
Center for Evidence Based Policy  
Portland  

Robert Gillespie  
Oregon Pediatric Improvement Partnership  
Portland
Maureen Graham
Jackson County Mental Health Division
Medford

Megan Haase
Mosaic Medical
Bend

Tim Hartnett
CODA, Inc.
Portland

Elena Herrero Hernandez, M.D., Ph.D.
Portland State University, Center for Public Service
Portland

Judy Hibbard, PhD
University of Oregon
Eugene

David Holloway, M.D.
Salem Health
Salem

Susan King, RN
Oregon Nurses Association
Portland

Robert Lieberman
Southern Oregon Adolescent Study and Treatment Center
Grants Pass

Deborah Loy
Capitol Dental Care, Inc.
Keizer

Gary Oxman, M.D.
Multnomah County Health Department
Portland

Glenn Rodriguez, M.D.
Providence Health and Services
Portland

Carole Romm
Central City Concern
Portland

Maggie Rowland
CareOregon
Portland

Som Saha, M.D.
Oregon Health Sciences University
Portland

Ty Schwoeffermann
Urban League of Portland
Portland

Christine Seals, M.D.
Christine M. Seals, M.D., PC
Roseburg

David Shute, M.D.
Oregon Health Care Quality Corporation
Portland

Thomas Syltebo, M.D.
Kaiser Permanente Northwest
Portland

Michelle Taylor, M.D.
ODS Health Plan
Vancouver

Jean Yamamoto
Service Employees International Union
Lake Oswego

Joe Zaerr
We Can Do Better
Corvallis

Lead Staff
Lisa Angus
Oregon Health Policy and Research
Oregon Health Authority
I. Authority

The Oregon Health Authority (OHA), under House Bill 3650, Section 13, is establishing a public process to inform the development of an Oregon Integrated and Coordinated Health Care Delivery System. This system will deliver integrated health care and services to Oregonians through a Coordinated Care Organization (CCO) model of care, beginning with Oregon Health Plan enrollees and with special attention to coordinating care and services for Medicare beneficiaries who are also on the Oregon Health Plan.

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As the policy-making and oversight body for OHA, the Oregon Health Policy Board (Board) establishes the Outcomes, Quality & Efficiency Metrics Work Group to provide input on performance indicators for Coordinated Care Organizations. The Work Group will be guided by House Bill 3650, the Board’s 2010 report Oregon’s Action Plan for Health, and by OHA’s Triple Aim:

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- improving the quality, availability and reliability of care for all Oregonians, and;
- lowering or containing the cost of health care so that it is affordable for everyone.

This charter shall expire on December 31, 2011 or when the Board determines that the charter has been fulfilled, whichever is sooner.

II. Scope

The Outcomes, Quality & Efficiency Metrics Work Group is charged with providing input on performance indicators and standards that can be used to help assess whether Coordinated Care Organizations (CCOs) are improving health, making quality care accessible, eliminating
health care disparities, and controlling costs. The Work Group will advise OHA on: a) performance indicators and data sources for both short and long term; b) appropriate methods for setting performance targets; and c) an effective process for introducing and retiring indicators.

The Work Group will seek input from the Work Group on Medicare-Medicaid Integration of Care and Services on performance indicators relating to coordination of health care, and long-term care services for dual eligibles. The group will not provide input on issues related to the establishment of global budgets, including risk adjustment, or on contractual criteria for CCOs beyond those related to performance measurement.

OHA staff will provide workgroup members materials in advance of scheduled meetings in order to ensure adequate review time and meaningful input.

The work group will not be asked to approve the final OHPB recommendations to the Legislature.

III. Timing/Schedule

The Workgroup will be complete in November, 2011. The current schedule proposes meetings with topics including:

- Performance indicators
- Benchmarking methodology
- Implementation staging and planning framework

IV. Staff Resources

Co-chairs: Tina Edlund, OHA Chief of Policy, and Sean Kolmer, Assistant Health Policy Advisor to the Governor

Staff support: Lisa Angus, Office for Oregon Health Policy & Research

V. Work Group Membership

Members of the Outcomes, Quality & Efficiency Metrics Work Group are appointed by and will serve at the pleasure of the Governor.

(insert list)
## Oregon Health Policy Board  
### Medicare-Medicaid Integration of Care and Services Workgroup  
### ROSTER

**Co-Chair**  
**Judy Mohr Peterson**  
Director, Medicaid Assistance Program  
Oregon Health Authority

**Co-Chair**  
**Trisha Baxter**  
Chief Operating Officer  
Seniors and People with Disabilities  
Department of Human Services

**Oregon Health Policy Board Liaison**  
**Felisa Hagins**  
Political Director  
Service Employees International Union  
Local 49

**Members**  
**Amy Anderson**  
Consumer, retired  
Portland

**Mahin Asgari-Sereshki**  
City Center Parking  
Portland

**Rick Bennett**  
AARP Oregon  
Lincoln City

**Rhonda Busek**  
PacificSource Health Plans  
Sweet Home

**Jim Carlson**  
Oregon Health Care Association  
Portland

**Megan Caughey**  
Cascadia Behavioral Health  
Portland

**Shannon Conley**  
Lane Individual Practice Association  
Eugene

**Patrick Curran**  
CareOregon  
Lake Oswego

**Joel Daven**  
Douglas County Individual Practice Association  
Roseburg

**Jeanne Farr**  
Albertina Kerr Centers  
Portland

**Ellen Garcia**  
Providence ElderPlace  
Portland

**Ruth Gulyas**  
Oregon Alliance of Senior and Health Services  
Lake Oswego

**Jennifer Hahn**  
Peace Health Medical Group  
Eugene

**Mary Rita Hurley**  
Oregon Center for Nursing  
Portland
Bob Joondeph  
Disability Rights Oregon  
Portland

Michael Kaplan  
Cascade AIDS Project  
Portland

Glenn Koehrsen  
Retired  
Mulino

David Komeiji  
Retired  
Portland

Robert Law, M.D.  
Dunes Family Health Care  
Reedsport

Ruth McEwen  
Oregon Disability Commission  
Salem

Kay Metzger  
Senior and Disabled Services  
Springfield

Del Murray  
Retired  
Baker City

Eddie Perse  
FamilyCare Health Plan  
Milwaukie

Veronica Sheffield  
MVP Health Authority  
Jefferson

Abigail Solomon  
Service Employees International Union  
Portland

Rachel Solotaroff, M.D.  
Central City Concern  
Portland

Lee Strandberg, R. Ph., Ph.D.  
Samaritan Health Services Pharmacy  
Corvallis

Teri Strong  
Cascade Health Solutions  
Eugene

Michael Villanueva  
Southern Oregon Neuropsychological Clinic  
Medford

Crucita White  
Association of Oregon Counties Mental Health Programs  
Salem

Lead Staff  
Lynn-Marie Crider  
Oregon Health Policy and Research  
Oregon Health Authority
I. Authority

The Oregon Health Authority (OHA), under House Bill 3650, Section 13, is establishing a public process to inform the development of an Oregon Integrated and Coordinated Health Care Delivery System. This system will deliver integrated health care and services to Oregonians through a Coordinated Care Organization (CCO) model of care, beginning with Oregon Health Plan enrollees and with special attention to coordinating care and services for Medicare beneficiaries who are also on the Oregon Health Plan.

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Additionally, Oregon’s health care system will maintain regulatory controls necessary to ensure affordable, quality health care for all Oregonians, while supporting the development of regional and community accountability for health and health care equity.

As the policy-making and oversight body for OHA, the Oregon Health Policy Board (OHPB) establishes the Work Group on Integration of Care for Individuals Eligible for both Medicare and Medicaid to provide input on issues relating specifically to those who are dually eligible for OHP and Medicare. The Work group will be guided by House Bill 3650, the Board’s 2010 report Oregon’s Action Plan for Health, and by OHA’s Triple Aim:

- improving the lifelong health of all Oregonians;
- improving the quality, availability and reliability of care for all Oregonians, and;
- lowering or containing the cost of health care so that it is affordable for everyone.

This charter shall expire on December 31, 2011 or when the Board determines that the charter has been fulfilled, whichever is sooner.
II. Scope

The Work Group is charged with providing input on draft recommendations, relative to delivery of care and services to dual eligibles that to the extent possible support the social model of care,

1. Criteria for coordinated care organizations and contractual requirements of CCOs;
2. Performance metrics relating to integration of health care and long-term care services for dual eligibles;
3. Recommendations for alignment of Medicare and Medicaid requirements for CCOs to reduce administrative cost and enable CCOs to offer a single integrated program to dual eligibles.
4. Recommendations to mitigate the cost shift between the acute care and long-term care systems

This group will not provide input on issues relating to establishment of global budgets for CCOs.

OHA staff will provide workgroup members materials in advance of scheduled meetings in order to ensure adequate review time and meaningful input.

The work group will not be asked to approve the final OHPB recommendations to the Legislature.

III. Timing/Schedule

The work group input as it relates to the work outline in HB 3650 will be complete by November, 2011.

IV. Staff Resources

Co-chairs: Judy Mohr Peterson, Director, Medical Assistance Program; and Patricia Baxter, Chief Operating Officer, Seniors and People with Disabilities.

Staff: Lynn Marie Crider, Office for Oregon Health Policy & Research

V. Work Group Membership

Members of the Work Group on Integration of Care for Individuals Eligible for both Medicare and Medicaid are appointed by and will serve at the pleasure of the Governor.

(insert membership table)
## Oregon Health Policy Board HB 3650 Work Group Meeting
### Times and Locations

<table>
<thead>
<tr>
<th><strong>CCO Criteria Work Group:</strong></th>
<th><strong>Metrics Work Group:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cherry Avenue Training Center</td>
<td>Clackamas Community College</td>
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<tr>
<td>3414 Cherry Avenue</td>
<td>Wilsonville Training Center</td>
</tr>
<tr>
<td>Suite 150 - Mt. Mazama Room</td>
<td>29353 SW Town Center Loop East</td>
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<tr>
<td>Keizer, OR 97303</td>
<td>Room 111/112</td>
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<td>Wilsonville, Oregon</td>
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<td>All meetings 6 p.m. to 9 p.m.</td>
<td>All meetings 9 a.m. to noon.</td>
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<td>Monday, August 22</td>
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<td>Tuesday, October 18</td>
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<tr>
<th><strong>Global Budget Work Group:</strong></th>
<th><strong>Medicare-Medicaid Work Group:</strong></th>
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<tr>
<td>Cherry Avenue Training Center</td>
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<tr>
<td>3414 Cherry Avenue</td>
<td>3414 Cherry Avenue</td>
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<tr>
<td>Suite 150 - Mt. Mazama Room</td>
<td>Suite 150 - Mt. Mazama Room</td>
</tr>
<tr>
<td>Keizer, OR 97303</td>
<td>Keizer, OR 97303</td>
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<tr>
<td>All meetings 6 p.m. to 9 p.m.</td>
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